WOODGREEN RED DOOR FAMILY SHELTER

Financial Statements

March 31, 2026

WOODGREEN RED DOOR FAMILY SHELTER

Index to Financial Statements

Year Ended March 31, 2026

HOGG
SHAIN &
SCHECK
Professional Corporation, CPAs
Tax | Audit | Advisory

INDEPENDENT AUDITOR'S REPORT

To the Members of WoodGreen Red Door Family Shelter

Qualified Opinion

We have audited the financial statements of WoodGreen Red Door Family Shelter ("Red Door"), which comprise the statement of financial position as at March 31, 2026, and the statements of changes in net assets, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Red Door as at March 31, 2026, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations

Basis for Qualified Opinion

In common with many not-for-profit organizations, Red Door derives revenue from donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of Red Door. Therefore, we were not able to determine whether any adjustments might be necessary to donations and fundraising revenues, excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2026, current assets and net assets as at April 1, 2025 and March 31, 2026. The predecessor auditor's opinion on the financial statements for the year ended March 31, 2025 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Red Door in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Emphasis of Matter

Our audit was conducted for the purpose of forming an opinion of the financial statements of Red Door taken as a whole. The supplementary information on page 12 is presented for the purposes of additional information and is not a required part of the financial statements. Such supplementary information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion on the audit of the financial statements taken as a whole.

Other Matter

The financial statements for the year ended March 31, 2025 were audited by another auditor who expressed a qualified opinion on those financial statements on June 19, 2025 for the reasons described in the *Basis for Qualified Opinion* section.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Red Door's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Red Door or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Red Door's financial reporting process.

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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial information.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Red Door’s internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Red Door’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause Red Door to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hogg, Shain & Scheck PC

Toronto, Ontario
June 25, 2026

Authorized to practise public accounting by the
Chartered Professional Accountants of Ontario

WOODGREEN RED DOOR FAMILY SHELTER

Statement of Financial Position

As at March 31, 2026

	2026	2025
ASSETS		
CURRENT		
Cash and cash equivalents *(Note 5)*	**$ 8,627,551**	$ 7,850,261
Grants receivables	**98,280**	10,759
Other receivables *(Note 3)*	**204,788**	228,789
Prepaid expenses and deposits	**69,803**	59,048
	9,000,422	8,148,857
CAPITAL ASSETS *(Note 6)*	**2,566,891**	2,515,968
	$ 11,567,313	$ 10,664,825
LIABILITIES		
CURRENT		
Accounts payable and accrued liabilities	**$ 618,362**	$ 413,465
Deferred revenues *(Note 7)*	**61,203**	-
	679,565	413,465
DEFERRED CAPITAL CONTRIBUTIONS *(Note 8)*	**1,708,427**	1,948,882
	2,387,992	2,362,347
NET ASSETS		
UNRESTRICTED	**563,858**	855,236
INTERNALLY RESTRICTED - SCHOLARSHIP *(Note 9)*	**629,597**	629,597
INTERNALLY RESTRICTED - BOARD DESIGNATED *(Note 9)*	**7,127,402**	6,250,559
INVESTED IN CAPITAL ASSETS *(Note 9)*	**858,464**	567,086
	9,179,321	8,302,478
	$ 11,567,313	$ 10,664,825

DEMAND OPERATING FACILITY *(Note 4)*

COMMITMENTS *(Note 10)*

APPROVED ON BEHALF OF THE BOARD

Marissa Andersson *Director*

Director

See the accompanying notes to these financial statements

WOODGREEN RED DOOR FAMILY SHELTER
Statement of Changes in Net Assets
Year Ended March 31, 2026

	Unrestricted	Internally restricted - Scholarship	Internally restricted - Board designated	Invested in capital assets	**2026**	2025
NET ASSETS - BEGINNING OF YEAR	$ 855,236	$ 629,597	$ 6,250,559	$ 567,086	**$ 8,302,478**	$ 7,937,608
Excess of revenues over expenses	945,605	-	-	(68,762)	**876,843**	364,870
Receipt of deferred contributions - capital assets	59,300	-	-	(59,300)	**-**	-
Purchase of capital assets	(419,440)	-	-	419,440	**-**	-
Transfer *(Note 9)*	(876,843)	-	876,843	-	**-**	-
NET ASSETS - END OF YEAR	$ 563,858	$ 629,597	$ 7,127,402	$ 858,464	**$ 9,179,321**	$ 8,302,478

See the accompanying notes to these financial statements

WOODGREEN RED DOOR FAMILY SHELTER

Statement of Operations

Year Ended March 31, 2026

	2026	2025
REVENUES		
City of Toronto	**$ 4,194,257**	$ 3,946,221
Donations and fundraising	**2,525,279**	1,804,535
MCCSS funding *(Note 11)*	**2,482,918**	2,286,942
Amortization of deferred capital contributions *(Notes 8, 11)*	**299,755**	292,943
City of Toronto Housing Help Fund	**241,564**	237,989
Interest	**149,556**	270,243
Miscellaneous	**85,609**	14,693
Pay equity	**82,092**	82,092
City of Toronto - Homelessness Services Capital Infrastructure Strategy	**32,429**	-
City of Toronto - Client Services Personal Needs Allowance	**30,022**	36,214
	10,123,481	8,971,872
EXPENSES		
Salaries and benefits	**6,085,565**	5,472,226
Administrative	**795,597**	722,217
Occupancy	**772,244**	759,535
Residents' needs	**668,913**	596,878
Amortization of capital assets	**368,517**	358,170
Salaries and benefits - City of Toronto Housing Help Fund	**333,361**	323,194
Consulting fees	**106,574**	269,065
Fundraising	**50,116**	33,068
Professional fees	**35,729**	36,435
City of Toronto - Client Services Personal Needs Allowance	**30,022**	36,214
	9,246,638	8,607,002
EXCESS OF REVENUES OVER EXPENSES	**$ 876,843**	$ 364,870

See the accompanying notes to these financial statements

WOODGREEN RED DOOR FAMILY SHELTER

Statement of Cash Flows

Year Ended March 31, 2026

	2026	2025
OPERATING ACTIVITIES		
Excess of revenues over expenses	**$ 876,843**	$ 364,870
Items not affecting cash:		
Amortization of capital assets	**368,517**	358,170
Amortization of deferred capital contributions	**(299,755)**	(292,943)
	945,605	430,097
Changes in non-cash working capital:		
Grants receivables	**(87,521)**	(2,893)
Other receivables	**24,001**	12,439
Prepaid expenses and deposits	**(10,755)**	7,486
Accounts payable and accrued liabilities	**204,897**	77,025
Deferred revenues	**61,203**	-
	191,825	94,057
Cash flows from operating activities	**1,137,430**	524,154
INVESTING ACTIVITY		
Purchase of capital assets and cash flow used by investing activity	**(419,440)**	(180,929)
FINANCING ACTIVITY		
Deferred contributions received for capital asset purchases and cash flow from financing activity	**59,300**	136,200
CHANGE IN CASH AND CASH EQUIVALENTS DURING THE YEAR	**777,290**	479,425
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	**7,850,261**	7,370,836
CASH AND CASH EQUIVALENTS - END OF YEAR	**8,627,551**	7,850,261
CASH AND CASH EQUIVALENTS CONSIST OF:		
Cash	**$ 2,545,342**	$ 3,129,257
Guaranteed Investment Certificates ("GICs")	**6,000,000**	4,640,504
Investment in mutual funds	**82,209**	80,500
	$ 8,627,551	$ 7,850,261

See the accompanying notes to these financial statements

1. NATURE AND PURPOSE OF THE ORGANIZATION

WoodGreen Red Door Family Shelter ("Red Door") is an organization incorporated under the laws of Ontario without share capital and is registered with the Canada Revenue Agency as a charitable organization within the meaning of the Income tax Act and is therefore exempt from income taxes. During fiscal 2025, Red Door was continued under the Ontario Not-for-Profit Corporations Act (“ONCA”). The purpose of Red Door is to provide emergency shelter and other support services to abused women and families in crisis.

The operations of Red Door are dependent on the funding it receives from the City of Toronto and the Ministry of Children, Community and Social Services (MCCSS).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

These financial statements are the representation of management and have been prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook.

Revenue recognition

Red Door follows the deferral method of accounting for contributions.

Restricted contributions, including grants and certain donations, are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions, including grants, donations and fundraising, are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Amortization of deferred contributions for capital assets is recognized as revenue over the useful life of the related capital assets, at the same rate of amortization of the related capital assets.

Interest income and other revenues are recognized as earned.

Capital assets

Capital assets are stated at cost less accumulated amortization. Capital assets are amortized over their estimated useful lives on a straight-line basis at the following rates and methods:

Leasehold improvements	2 -5 years
Buildings	10-20 years
Office equipment	5 years
Furniture and fixtures	5 years
Computer equipment	3 years
Motor vehicles	5 years
Human resources software system	5 years

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use. Funding received for capital assets purchased is outlined in Note 7.

Impairment of long lived assets

Long-lived assets, including capital assets, are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. The impairment loss is measured as the amount by which the carrying amount of the assets exceeds their fair value. Fair value is determined by the current replacement value.

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Financial instruments

The Organization initially measures its financial assets and financial liabilities at fair value. It subsequently measures all of its financial assets and financial liabilities at cost with the exception of the investments in mutual funds which are measured at fair market value.

The financial instruments subsequently measured at cost include cash, grants receivable, other receivables, and accounts payable. Amounts invested in GICs are measured at cost plus accrued interest.

Impairment of financial instruments

Financial assets measured at cost or amortized cost are tested for impairment if there are indications of possible impairment. The impairment loss is measured as the difference between the carrying value and estimated recoverable amount. A previously recognized impairment loss may be reversed to the extent of the improvement, either directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal, had the impairment loss not been recognized previously. The amount of any write down or reversal is recognized in excess of revenues over expenses.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year, such estimates include useful life of capital assets and year-end accrued liabilities. Such estimates are periodically reviewed and any adjustments necessary are reported in excess of revenues over expenses in the year in which they become known. Actual results could differ from these estimates.

Donated services and materials

The work of Red Door is supplemented by donations of used clothing and household items and the voluntary services of members and volunteers. Donated services of volunteers are not recorded in the financial statements as the fair value of these services cannot reasonably be estimated and the Organization would not have purchased these services otherwise.

3. FINANCIAL INSTRUMENTS

The Red Door is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Red Door's risk exposure and concentration as of March 31, 2026.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, Red Door manages exposure through its normal operating and financing activities. Red Door is exposed to interest rate risk primarily through fixed income investments and credit facilities.

Other price risk

Red Door is exposed to other price risk on its investment in mutual funds quoted in an active market since changes in market prices could result in changes in the fair value of these instruments. Red Door manages this risk through a careful selection of investments.

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3. FINANCIAL INSTRUMENTS *(continued)*

Unless otherwise noted, it is management's opinion that the Red Door is not exposed to significant currency, credit, liquidity, or market risks arising from these financial instruments.

4. DEMAND OPERATING FACILITY

Red Door has a demand operating facility of $150,000 which was not drawn upon as at March 31, 2026 or 2025. The facility bears interest at prime plus 1% (2025 - prime plus 1%) and is secured by a general security agreement.

5. CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of cash on hand, cash on deposit in chartered banks, Guaranteed Investment Certificates (GICs) and investments in mutual funds which are readily convertible into cash. The GICs earn interest at a variable rate set at the prime interest rate minus 2.00% and mature between May and July 2026.

6. CAPITAL ASSETS

	Cost	Accumulated amortization	**2026 Net book value**	2025 Net book value
Land	$ 147,000	$ -	**$ 147,000**	$ 147,000
Leasehold improvements	3,914,071	1,980,529	**1,933,542**	1,802,359
Buildings	2,539,461	2,056,876	**482,585**	558,352
Office equipment	99,074	95,310	**3,764**	8,257
Furniture and fixtures	258,037	258,037	**-**	-
Computer equipment	70,122	70,122	**-**	-
Motor vehicles	52,626	52,626	**-**	-
Human resources software system	64,519	64,519	**-**	-
	$ 7,144,910	$ 4,578,019	**$ 2,566,891**	$ 2,515,968

7. DEFERRED REVENUES

Deferred revenues at March 31 consist of the following:

	2026	2025
City of Toronto - Homelessness Services Capital Infrastructure Strategy	**$ 36,203**	$ -
Donations and fundraising	**25,000**	-
	$ 61,203	$ -

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7. DEFERRED REVENUES *(continued)*

The continuity of deferred revenues for the year is as follows:

	2026	2025
Balance - beginning of year	**$ -**	$ -
Add: amounts received during the year	**7,124,485**	6,589,457
Less: amounts recognized as revenues in the year	**(7,063,282)**	(6,589,457)
Balance - end of year	**$ 61,203**	$ -

8. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions at March 31 consist of the following:

	2026	2025
Booth building capital fundraising campaign	**$ 1,252,139**	$ 1,483,303
MCCSS - VAW capital project	**282,263**	329,674
City of Toronto - Booth building capital project	**114,725**	135,905
Canada Mortgage and Housing Corporation - Pine capital project	**59,300**	-
	$ 1,708,427	$ 1,948,882

During the fiscal year, Red Door received capital funding that was spent on pre-building site preparation costs related to the redevelopment of a new shelter building. As at year-end, construction of the new shelter building had not been completed and the asset was not yet available for use. No amortization of the deferred capital contributions has been recognized in the current fiscal year, as the underlying capital asset is not yet in service.

The continuity of deferred capital contribution is as follows:

	2026	2025
Balance - beginning of year	**$ 1,948,882**	$ 2,105,625
Add: amounts received during the year	**59,300**	136,200
Less: amounts recognized as revenues in the year	**(299,755)**	(292,943)
Balance - end of year	**$ 1,708,427**	$ 1,948,882

9. INTERNALLY RESTRICTED NET ASSETS

The Board designated funds consist of:

	2026	2025
Capital	**$ 3,366,945**	$ 2,690,102
Operational reserve	**2,042,560**	2,042,560
Operational strategic plan program fund	**1,017,897**	1,017,897
Staffing organization support fund	**500,000**	500,000
Client grant fund	**200,000**	-
	$ 7,127,402	$ 6,250,559

The Board of Directors has internally restricted net assets for a Scholarship fund and a Board designated fund as follows:

- The Board designated fund was created to provide a reserve of two weeks to three months of operating costs for unanticipated operating and capital expenses to minimize the impact on the normal operations of the Booth Street location.

  During 2024, the Board approved an increase of an additional amount of approximately four months of operating and capital expenses represented by the capital, operational reserve and staffing support funds, an increase for planned expenses for Red Door’s strategic planning initiatives for the following three to five years, and an increase in the capital fund for anticipated expenses related to renovations at the VAW shelter.

  During 2026, the Board approved a transfer from unrestricted net assets to the internally restricted to support the client grant fund. This program will provide financial assistance to clients with application-related and housing-related expenses, including refugee claims, humanitarian and compassionate applications, and housing costs.

  From time to time, the Board of Directors may internally restrict net assets for the specific purposes as described above. These internally restricted net assets are not available for other purposes without the approval of the Board of Directors. In fiscal 2026, the board approved an interfund transfer of $876,843 (2025 - $430,097) from the unrestricted net assets to the internally restricted - board designated net assets.

- The Scholarship fund was created to commemorate Red Door's 20-year anniversary and reflects the activities related to the provision of financial assistance for education and training.

10. COMMITMENTS

On September 2020, Red Door signed a lease with the City of Toronto for the premises at 189 Booth Avenue for $2 per annum. The lease had an initial term of 5 years, with the option to extend for 3 additional terms of 5 years each. In fiscal 2026, the first extended term was agreed upon.

In August 2022, Red Door signed a lease extension agreement to extend its lease at 21 Carlaw Avenue for 5 years, through to August 31, 2026. Future minimum lease payments as at March 31, 2026, are as follows:

2027	$ 41,328

11. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

WOODGREEN RED DOOR FAMILY SHELTER

Statement of Booth Avenue Operations ***(Schedule 1)***

Year Ended March 31, 2026

	Booth Avenue 2026	Housing and Outreach 2026	Booth Avenue 2025	Housing and Outreach 2025
REVENUES				
City of Toronto	**$ 4,194,257**	$ -	$ 3,946,221	$ -
City of Toronto Housing Help Fund	**-**	**241,564**	-	237,989
Miscellaneous	**-**	-	170	-
Capital deferred revenue	**252,344**	-	252,344	-
	4,446,601	**241,564**	4,198,735	237,989
EXPENSES				
Salaries and benefits	**3,260,267**	**333,361**	2,912,595	323,194
Materials and services	**337,504**	-	362,976	-
Food services	**325,486**	-	316,290	-
Building maintenance and services	**241,973**	-	225,720	-
Resident personal needs	**78,829**	-	42,657	-
Utilities	**61,167**	-	49,885	-
Property management	**39,093**	-	53,547	-
Transportation and communications	**13,964**	-	18,156	-
	4,358,283	**333,361**	3,981,826	323,194
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE AMORTIZATION	**88,318**	**(91,797)**	216,909	(85,205)
Amortization	**(277,594)**	-	(274,407)	-
DEFICIENCY OF REVENUES OVER EXPENSES	**$ (189,276)**	**$ (91,797)**	$ (57,498)	$ (85,205)

This schedule is prepared specifically for the City of Toronto. As a result, expenses are grouped as prescribed by the City of Toronto Shelter, Support and Housing Administrative Division guidelines.

See the accompanying notes to these financial statements